

# How to Increase the Value of Your Company by 25%

If you focus on your competition, you will constantly be playing catch-up. While you and your competitors are busy fighting over fractions of a market-share point, someone else will come in and completely change the game.

**In May of 2003, I experimented with 9 service leaders.** I invested \$1,000 in each of the below service leaders. I wanted to prove that service leaders continue to grow because they focus on the service strategy. **The following is proof that a service culture will increase the value of a firm by over 25%.**

**HOME DEPOT** is now worth \$6,030. The Home Depot is passionate about the customer experience. They are the world's largest home improvement retailer. They feel their single greatest asset is their more than 385,000 associates, and they remain committed to helping customers by providing an excellent customer experience.

**COSTCO** is now worth \$5,400. Costco explicitly targets customers with more money and with locations in more upscale shopping areas. Costco is committed to low costs and high wages.

**TD BANK** is now worth \$3,218. Formerly Commerce Bank, they were the leader when Vernon Hill was CEO before selling.

**AMAZON** is now worth over \$21,000. Amazon has a set of practices that helps them manage customer experiences in a proactive and disciplined way. They allow their employees to assist in creating new and innovative approaches that have a profound impact on the customer experience.

**SOUTHWEST AIRLINES** is now worth \$2,883. Herb Kelleher, the company's cofounder, had a relentless emphasis on internal customer service that showed in their interaction with their customers.

**GENERAL ELECTRIC** is now worth \$1,665. Jeff Immelt is no Jack Welch. More personal compensation seems to be a focus.

**WALMART** is now worth \$1,552. Sam Walton built Walmart on customer service and price. They are now known for price only. While revenue has increased over 400%, the value of their company as a service leader has dropped dramatically. When new management took over in 2000, they lost focus on customer service.

**JETBLU** is now worth \$1,425. When they had passengers stuck on a plane for 13 hours, they lost their value and brand.

**DELL** is now worth \$465. Dell lost their brand when they eliminated the customer experience.

The new battleground is all about experiences. Some companies do customer experiences better than the majority. I believe most executives do not understand the service strategy. They do not realize how money falls from the sky. It takes a lot of effort. It takes a relentless commitment from top management. It

means you're creating a service culture. The results are... huge increases in revenue!

In today's fiercely competitive world, companies spend millions on the land, building the store, and stocking it full of product, all for one thing—the customer. But when the customer actually appears, they fall down on the job. All that time, thought, and money is wasted if the customer walks out, never to return.

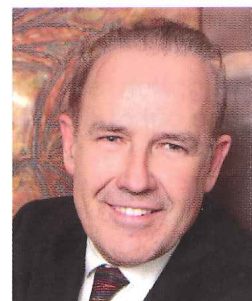


*"The new battleground is all about experiences."*

**There is a direct connection between customer service, or lack thereof, and money made and lost.** Do not lose money because you did not invest in developing superior customer service skills for your entire workforce and building a customer-driven organization. You cannot just sit around and hope the next big thing will work magic. Not today, and especially if you have not been building a culture of customer service.

"Customer service is the only strategy you can implement anywhere in the world and your competition will not copy you. I'm not sure why CEOs don't follow some of the top companies in the world. Maybe it's just too much work, or the strategies are a bit too soft for them to deal with."  
— John Tschohl

**About the Author:** John Tschohl is an international service strategist and speaker. He is the founder and president of the *Service Quality Institute* in Minneapolis, Minnesota. Described by *Time* and *Entrepreneur* magazines as a customer service guru, he has written several books on customer service, including *Moving Up*. The Service Quality Institute (<http://www.customer-service.com>) has developed more than 26 customer service training programs, including *Remember Me*, that have been distributed and presented throughout the world. John's monthly strategic newsletter is available online at no charge. He can also be reached on Facebook, LinkedIn, and Twitter.



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SEWING DEALERS TRADE ASSOCIATION

The trade publication for the independent retailer  
September 2016 | ISSUE 134 [www.vdta.com](http://www.vdta.com)

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